## CITIZENS PRODUCER COMPENSATION

### A Comparison with the Private Market

**QUESTION**: Does the level of commission paid to producers of Citizens Property Insurance Corporation (Citizens) impede efforts to depopulate? Would reducing commissions assist in depopulation?

It's often assumed that paying someone to do something creates an incentive for that person to do more of it. As such, producer compensation is often the first point raised in discussions about Citizens depopulation. **But it's a moot point.** Reducing agents' compensation won't help reduce Citizens policy count for the following reasons:

1. The private market consistently pays a higher commission percentage than Citizens, and on premiums that are usually much higher, and require less work. Research consistently demonstrates this, as shown on the attached charts, prepared from data gathered during December 2011 and January 2012.

Citizens pays less commission as a percentage of premium than *any* other private carrier for personal lines policies (both new and renewal), and is significantly below the statewide average for the private market in both personal and commercial lines, as follows:

#### **Personal Lines**

Voluntary Market Average Commission: 12.55% Citizens Personal Lines Commission: 7.24%

#### **Commercial Lines**

Voluntary Market Average Commission: 13.56% Citizens Commercial Lines Commission: 11.56%

- 2. The transactional costs for placing business with Citizens are higher than the private market. Agents consider the transactional costs in comparison to their compensation when deciding to place business with a company. When transactional costs are high, they in effect reduce compensation. While Citizens has made dramatic and commendable improvements in its procedures and processing requirements, placing a policy in Citizens still generates more work for agents than placing a policy with private carriers, who use industry standards that require less work and fewer hurdles to place and service new business.
- 3. The value of an insurance agency is based on its customer list; often referred to as "expirations" or the "expirations list." Agents have contracts with insurance carriers that recognize an agent's ownership of that information. Citizens does not recognize this standard of ownership, so agents have little or no gain in equity based on business placed with the corporation. In fact, moving business to Citizens from a private carrier can significantly reduce an agency's overall value.

# Florida Property Voluntary Market Commissions

Percentages list are new and renewal unless otherwise specified, and do not include bonus and contingency commissions.

### **I. Personal Lines**

| I. Fersonal Lines                            |                        | Denemal                       |
|--|------------------------|-------------------------------|
| Carriers                                     | New/renewal percentage | Renewal if different from new |
| AIG/CHARTIS                                  | 15%                    |                               |
| Allstate                                     | 15%                    |                               |
| American Integrity                           | 12%                    | 10%                           |
| American Strategic (ASI)                     | 20%                    |                               |
| American Traditions                          | 13%                    |                               |
| Ark Royal Insurance Co.                      | 20%                    |                               |
| ASI Assurance                                | 20%                    |                               |
| Bankers                                      | 15% X-wind, 10% wind   |                               |
| Capitol Preferred                            | 10%                    |                               |
| Chubb  | 15%                    | 10%                           |
| Cincinnati                                   | 20%                    |                               |
| Citizens                                     | 7.24%                  |                               |
| Cypress                                      | 10%                    |                               |
| Federal Govt. Flood                          | 15%                    |                               |
| Federated National Insurance                 | 12%                    |                               |
| Fidelity National                            | 12.5%                  |                               |
| Fireman's Fund                               | 10%                    |                               |
| First Floridian                              | 14%                    |                               |
| First Protective                             | 10%                    |                               |
| Florida Intracoastal Underwriters – QBE Ins. | 10%                    |                               |
| Florida Family                               | 15-18%                 |                               |
| Florida Paniny Florida Peninsula             | 10%                    |                               |
| Foremost                                     | 10%                    |                               |
| Gulfstream P&C                               | 10%                    |                               |
| Homeowners' Choice P&C Ins Co.               | 8.5%                   |                               |
| Hull & Co. (Lexington & Scottsdale)          | 10%                    |                               |
| IB Green MGA                                 | 12.5%                  |                               |
| John Handel MGA                              | 10%                    |                               |
| Lexington (E&S)                              | 10%                    |                               |
| Lexington (E&S)  Lexington Insurance         | 10%                    |                               |
| Lloyds of London                             | 10%                    |                               |
| Lloyds (Excess)                              | 10%                    |                               |
| Lloyds (Excess) Lloyds c/o Seacoast (E&S)    | 10%                    |                               |
| Lloyds c/o Tapco (E&S)                       | 10%                    |                               |
| Mercury                                      | 12%                    |                               |
| Modern USA                                   | 13%                    |                               |
| North Pointe Insurance                       | 10%                    |                               |
| Olympus Insurance Co.                        | 13%                    |                               |
| <b>3</b> 1                                   | 13%                    |                               |
| Owners Pillar Insurance/Service Ins          | 12%                    |                               |
|  | 10%                    |                               |
| PURE Group of Insurance Companies            | 22.5% X-wind           |                               |
| Safeway Property Ins.                        |                        |                               |
| Scottsdale (E&S)                             | 10%<br>  12%           | 10%                           |
| Security First – North Florida               | 7.5%                   | 10%                           |
| Security First – South Florida               |                        |                               |
| Service Insurance                            | 18% X-wind             |                               |
| Southern Cold Inc.                           | 10%                    |                               |
| Southern Oak Ins.                            | 10%                    |                               |
| Southern Owners                              | 13%                    |                               |

| Personal lines carriers continued | New/renewal percentage | Renewal if different from new |
|-----------------------------------|------------------------|-------------------------------|
| St. Johns Insurance Co.           | 8%                     |                               |
| Sunshine State                    | 10%                    |                               |
| Tower Hill Group                  | 14%                    | 11%                           |
| United P&C                        | 12%                    |                               |
| Unitrin Kemper                    | 20%                    |                               |
| Universal North America           | 15%                    |                               |
| Universal P&C                     | 12%                    |                               |

### I. Commercial/Commercial Residential

| Carriers                               | New/renewal             | Renewal if different |
|--|-------------------------|----------------------|
| Carriers                               | percentage              | from new             |
| ACA (American Capital)                 | 20%                     |                      |
| American Coastal Ins Co.               | 14%                     |                      |
| American Strategic (ASI)               | 12.5%                   |                      |
| Amerisure                              | 15%                     |                      |
| Amrisc (Lloyds)                        | 10%                     |                      |
| ASI/Safe Harbour Holdings LLC          | 12.5%                   |                      |
| Auto Owners                            | 15%                     |                      |
| Capacity                               | 15%                     |                      |
| Chubb                                  | 15%                     |                      |
| Chubb Custom Insurance Co.             | 12.5%                   |                      |
| Citizens                               | 11.56%                  |                      |
| CNA                                    | 15%                     |                      |
| FCCI Insurance Group                   | 15%                     |                      |
| Florida Family                         | 15%/14%                 |                      |
| Great American                         | 17.5%                   |                      |
| GuideOne                               | 15%                     |                      |
| Hanover Insurance Group                | 15%                     |                      |
| Hartford                               | 10.5%                   |                      |
| Laub/Hull                              | 12%                     |                      |
| Lexington Insurance Co.                | 10%                     |                      |
| Main Street America Group/Old Dominion | 15%                     |                      |
| Ohio Casualty Group/Montgomery         | 15%                     |                      |
| Philadelphia                           | 15%, X-wind, 12.5% wind |                      |
| Princeton Excess & Surplus             | 10%                     |                      |
| QBE                                    | 12.5% X-wind, 8% wind   |                      |
| Rockhill E&S                           | 10%                     |                      |
| Safeco                                 | 14%                     |                      |
| Scottsdale Insurance Co.               | 10%                     |                      |
| Service Insurance Company              | 15%                     | 12.5%                |
| Steadfast Insurance Co.                | 10%                     |                      |
| Travelers                              | 15%                     |                      |
| Westfield                              | 15%                     |                      |
| Zurich Financial Services Ltd.         | 15%                     |                      |

### STATEWIDE AVERAGES

### Personal Lines

Voluntary Market Average Commission: 12.55% Citizens Personal Lines Commission: 7.24%

### **Commercial Lines**

Voluntary Market Average Commission: 13.56% Citizens Commercial Lines Commission: 11.56%

# Commission rates, other state residual markets

Source: The Property Insurance Plans Service Office, Inc. (PIPSO)

| PLAN | PRODUCER'S COMMISSION |
|------|-----------------------|
|      |                       |

Alabama 8%

California 10% new business; 8% renewals

Connecticut 10% Delaware 10% District of Columbia 10% Georgia 10% Illinois 10% Indiana 10% 10% Iowa Kansas 10%

Kentucky 10% dwelling and commercial; 5% homeowners

Louisiana 10%

Maryland 10% dwelling and commercial; 8% homeowners

Massachusetts 12% Michigan 10%

Minnesota 12% new business; 5% renewals

Mississippi Residential 10%

Mississippi Wind 12% new business; 10% renewals Missouri 12% new business; 10% renewals

New Jersey 10%

New Mexico 15% new business; 10% renewals New York 10% (subject to a \$15 minimum)

Ohio 12% dwelling and homeowners; 10% commercial

Oregon 10% Pennsylvania 10% Rhode Island 12%

South Carolina 5% or 10%\*

Texas FAIR Plan 12.5% new business; 10% renewals

Texas Wind 16% for all risks except mobile homes (12%)

Washington 10%
West Virginia 10%
Wisconsin 10%

<sup>\*</sup>South Carolina implemented an agency certification program effective July 1, 2000. Agencies with 50 or fewer policies must send at least one licensed person to an educational seminar. Agencies with more than 50 policies must send at least two licensed individuals to an educational seminar. Certified agencies receive a 10% commission and non-certified agencies receive a 5% commission.